

Written statement of a key decision
Cabinet Member housing, regulatory services and community

Title	To agree the Super Hubs approach
Decision maker	Cabinet Member housing, regulatory services and community Information about cabinet, including the names and contact details of the cabinet members, can be found here: http://councillors.herefordshire.gov.uk/mgCommitteeDetails.aspx?ID=251
Date of decision	30 January 2023
Report exemption class	Open
Reason for being a key decision	<p>This is a key decision because it is likely to result in the council incurring expenditure which is, or the making of savings which are, significant having regard to the council's budget for the service or function concerned. A threshold of £500,000 is regarded as significant.</p> <p>This is a key decision because it is likely to be significant having regard to: the strategic nature of the decision; and / or whether the outcome will have an impact, for better or worse, on the amenity of the community or quality of service provided by the authority to a significant number of people living or working in the locality (two or more wards) affected.</p>
A notice was served in accordance with Part 3 (Key decisions) of The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.	
General exception or special urgency (as defined in the constitution)	No
Purpose	The purpose of this report is to approve the recommended option for now taking this forward and deliver Super Hubs in Herefordshire
Decision	That: a) The recommended option to deliver Super Hubs in Herefordshire is agreed as set out in the key considerations section of the report and supported by appendix 1 b) Authority is delegated to the Corporate Director of Community Wellbeing to take all operational and budgetary decisions to implement the recommended option,

	<p>including but not limited to approval of the grant award criteria and the capital bid process and procedure to be applied utilising the approved budget following consultation with the Cabinet member for Health and Adult Wellbeing.</p>
Reason for the decision	<p>As set out in the report. Documents relating to this decision are available at http://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?IId=50043384</p>
Options considered	<p>1. Continue with the original scope as outlined in the business case that was developed in 2019 and agreed at full council in February 2020. Due to the pandemic and other driving factors, the landscape has changed since the original business case was written and some of the priorities and focus for the project have moved on. The impacts of Covid-19 and other economic factors also now need to be considered in defining the vision and drivers for Super Hubs in Herefordshire. Our partnership with health colleagues, particularly around the Integrated Care System (ICS); and with the community and voluntary sector has also grown considerably over the last two years resulting in greater opportunities for collaboration. Therefore, it was identified that the original business case needed to be reviewed and an options and feasibility study undertaken to identify the best option for delivering Super Hubs in Herefordshire. This report outlines the options that have been identified and reviewed and sets out the recommended option for delivery.</p> <p>2. Option 1 - Do nothing – this is not recommended because the delivery of Super Hubs will support the council’s county plan ambitions by strengthening communities to ensure everyone lives well and safely together, it will help to ensure all children are healthy, safe and inspired to achieve and will protect and improve the lives of vulnerable people. It will do this by continuing to develop approaches through Talk Community that build on people’s strengths and the many resources they have in their local communities, such as our exceptionally strong voluntary sector.</p> <p>3. Option 2 - Super Hubs delivered and run by the Council - This option would involve the Council leading and would primarily focus on the current Council owned and available assets in communities and explore how we could utilise them more effectively to integrate our own and partner services to bring them closer to our most vulnerable families and residents. This option is not recommended because this is not a true collaborative approach, community organisations could feel disengaged by this approach and communities are less likely to engage if this is council led.</p> <p>4. Option 3 – Enhanced Talk Community hubs/ Super Hubs delivered and run by the community - This is the option that is recommended as it would ensure that Hubs are community led and driven; and would focus on individual community need and demand, allowing communities to design, own and deliver an enhanced Talk Community hub/ Super Hub which expands on the county’s current hub infrastructure and is appropriate and proportionate for their community. Capital funding would be allocated to communities based on a robust application and appraisal process. The Council’s role would be as an enabler and facilitator for the community and to support the development of placed based partnerships across the system. The development of</p>

	a robust application process supports a platform for community led decision making.
Declarations of interest (see ▪ below)	N/A
Call-in expiry date (decisions are not subject to call-in where special urgency provisions apply)	3 February 2023

Councillor:	Date 30 January 2023
Cabinet Member housing, regulatory services and community (Councillor Ange Tyler)	

- a record of any conflict of interest declared by any executive member who is consulted by the member which relates to the decision;

and

- in respect of any declared conflict of interest, a note of dispensation granted.